

REPORT ON AUDIT OF CONSOLIDATED FINANCIAL STATEMENTS

SEPTEMBER 30, 2024

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INDEPENDENT AUDITOR'S REPORT

March 31, 2025

To the Board of Directors NeighborGood Partners and Subsidiaries Dover, Delaware

Report on the Audit the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of NeighborGood Partners (a nonprofit organization) and Subsidiaries ("the Organization"), which comprise the consolidated statement of financial position as of September 30, 2024, and the related consolidated statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Organization as of September 30, 2024, and the changes in their net assets and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis of Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America ("GAAS"), and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America,

To the Board of Directors

NeighborGood Partners and Subsidiaries

and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for one year after the date that the consolidated financial statements are issued.

<u>Auditor's Responsibilities for the Audit of the Financial Statements</u>

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS and Government Auditing Standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks.
 Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is
 expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant
 accounting estimates made by management, as well as evaluate the overall presentation of the
 consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

To the Board of Directors
NeighborGood Partners and Subsidiaries

Report on Summarized Comparative Information

We have previously audited the Organization's September 30, 2023 financial statements, and we expressed an unmodified audit opinion on those consolidated audited financial statements in our report dated March 5, 2024. In our opinion, the summarized comparative information presented herein as of and for the year ended September 30, 2023 is consistent, in all material respects, with the consolidated audited financial statements from which it has been derived.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the audit requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards ("Uniform Guidance"), and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated March 31, 2025, on our consideration of the Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Organization's internal control over financial reporting and compliance.

Barbacane, Thornton & Company LLP
BARBACANE, THORNTON & COMPANY LLP

NEIGHBORGOOD PARTNERS AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF FINANCIAL POSITION SEPTEMBER 30, 2024 AND 2023

	2024	2023
ASSETS	<u> </u>	
CURRENT ASSETS:	4 0 700 000	
Cash and cash equivalents	\$ 3,762,902	\$ 6,983,808
Cash and cash equivalents - Ioan fund Accounts receivable	3,544,610 250,986	6,681,165 138,157
Grants receivable	352,451	259,170
Interest receivable	15,145	13,406
Investments	8,941,548	6,827,250
Prepaid expense	18,030	41,610
Other receivables	6,491	5,022
Loans receivable, net of allowance for loan losses of		
\$1,038,970 for 2024 and \$350,994 for 2023	8,418,610	3,210,170
Total Current Assets	25,310,773	24,159,758
NONCURRENT ASSETS:	2,834,632	821,292
Construction-in-progress Property and equipment	4,942,533	1,711,536
Less: Accumulated depreciation	(733,576)	(688,270)
Net property and equipment	4,208,957	1,023,266
Assets held for sale	780,761	344,804
Other real estate owned property, net of allowance for estimated loss		
on sale/transfer of \$700,000 for 2024 and \$500,000 for 2023	1,616,729	1,763,194
Note receivable	167,280	176,818
Loans receivable, net of allowance for loan losses of	10 100 501	44.000.044
\$711,030 for 2024 and \$999,006 for 2023 Investments	12,133,524	14,209,811
	32,860	27,231
Equity investment in subsidiaries Total Noncurrent Assets	<u>54</u> 21,774,797	<u>33</u> 18,366,449
Total Norloan Associa	21,114,101	10,000,440
TOTAL ASSETS	\$ 47,085,570	\$ 42,526,207
LIADULTIFO AND NET ACCETO		
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES: Accounts payable	\$ 207,817	\$ 27,565
Accrued payroll	78,046	\$ 27,303 85,250
Accrued compensated absences	132,369	167,652
Accrued interest	46,025	19,014
Deferred revenue	1,095,830	3,097,848
Notes payable for loan fund	3,500,000	4,900,000
Other current liabilities	227	6,522
Total Current Liabilities	5,060,314	8,303,851
NONCURRENT LIABILITIES: Notes payable for loan fund	16 000 000	14 600 000
Notes payable for loan fund Total Noncurrent Liabilities	<u>16,000,000</u> 16,000,000	14,600,000 14,600,000
Total Noticultent Elabilities	10,000,000	14,000,000
TOTAL LIABILITIES	21,060,314	22,903,851
NET ASSETS		
Without donor restrictions:		
Undesignated	23,227,511	16,514,071
Designated for operating reserve	1,200,000	1,200,000
Designated for building reserve	150,000	150,000
Designated for working capital reserve	150,000	150,000
Designated for succession reserve	100,000	100,000
Designated for compensated absences	132,369	167,652
Total Without Donor Restrictions With donor restrictions:	24,959,880	18,281,723
Due to purpose	1,055,376	1,330,633
In perpetuity	10,000	1,330,033
Total With Donor Restrictions	1,065,376	1,340,633
	.,,	.,0.0,000
TOTAL NET ASSETS	26,025,256	19,622,356
TOTAL LIABILITIES AND NET ASSETS	\$ 47,085,570	\$ 42,526,207
		

The accompanying notes are an integral part of these financial statements.

NEIGHBORGOOD PARTNERS AND SUBSIDIARIES CONSOLIDATED STATEMENT OF ACTIVITIES FOR THE YEAR ENDED SEPTEMBER 30, 2024 (With Summarized Totals for 2023)

	Without Donor	With Donor	То	tals
	Restrictions	Restrictions	2024	2023
PUBLIC SUPPORT AND REVENUE Public Support:				
Grants and contracts	\$ 5,664,375	\$ 3,253,586	\$ 8,917,961	\$ 6,038,340
Contributions	21,234	44,069	65,303	491,793
Total Public Support	5,685,609	3,297,655	8,983,264	6,530,133
Revenue:		0,201,000	0,000,201	0,000,100
Interest income - investments	423,508	_	423,508	228,101
Interest income - loans	1,154,040	-	1,154,040	807,205
Fee income	244,133	-	244,133	333,138
Special event income	31,020		31,020	-
Other	1,573	<u> </u>	1,573	1,677
Total Revenue	1,854,274_	<u></u> _	1,854,274	1,370,121
Net assets released from restrictions:				
Satisfaction of program restrictions	3,572,912	(3,572,912)	<u> </u>	
TOTAL PUBLIC SUPPORT AND REVENUE	11,112,795	(275,257)	10,837,538	7,900,254
EXPENSES				
Program Services:				
Self-Help Housing	596,862	_	596,862	556,204
Farmworker Housing Technical Assistance	46,226	_	46,226	56,945
Rural Community Development Initiative - Delaware	42,734	_	42,734	130,703
Real Estate Development	325,756	-	325,756	165,707
Restoring Central Dover	535,844	-	535,844	368,598
ARPA Worker Housing	3,206	-	3,206	-
NeighborGood Social Enterprise	22,421	-	22,421	28,287
Housing Counseling	655,295	-	655,295	668,439
Foreclosure Prevention	177,373	-	177,373	194,094
Rental Housing Assistance	1,296	-	1,296	67,639
Rental Housing (HOSS)	138,554	-	138,554	33,677
Rental Reporting Pilot	50,597	-	50,597	46,853
Stand By Me Financial Coaching	319,185	-	319,185	307,284
Loan Fund	2,003,468		2,003,468	1,966,801
Total Program Services	4,918,817		4,918,817	4,591,231
Support Services:	702.076		702.076	744 752
Management and general Development	723,076 302,359	-	723,076 302,359	744,753 310,040
Fund raising	125,574	-	125,574	113,277
Total Support Services	1,151,009		1,151,009	1,168,070
TOTAL EXPENSES	6,069,826	<u>-</u>	6,069,826	5,759,301
TOTAL EXPENSES	0,009,020		0,009,620	5,759,301
CHANGE IN NET ASSETS BEFORE OTHER CHANGES	5,042,969	(275,257)	4,767,712	2,140,953
OTHER CHANGES				
Unrealized gain (loss) on investments	1,635,167	-	1,635,167	772,888
Gains (losses) on the sale on assets held for sale	-	-	-	(472,331)
Gain (loss) on equity investment in subsidiaries	21	_	21	(66,223)
TOTAL OTHER CHANGES	1,635,188		1,635,188	234,334
CHANGE IN NET ASSETS	6,678,157	(275,257)	6,402,900	2,375,287
NET ASSETS, BEGINNING OF YEAR	18,281,723	1,340,633	19,622,356	17,247,069
NET ASSETS, END OF YEAR	\$24,959,880	\$ 1,065,376	\$26,025,256	\$19,622,356

The accompanying notes are an integral part of these financial statements.

NEIGHBORGOOD PARTNERS AND SUBSIDIARIES CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED SEPTEMBER 30, 2024 (With Summarized Totals for 2023)

				Program Services			
	Self-Help Housing	Farmworker Housing Technical Assistance	Rural Community Development Initiative - DE	Real Estate Development	Restoring Central Dover	ARPA Worker Housing	NeighborGood Social Enterprise
EXPENSES: Salaries	\$ 404,124	\$ 16,257	\$ 34.333	\$ 230,414	\$ 179,327	\$ -	\$ -
Payroll taxes	30,976	τ 16,257 1,158	\$ 34,333 2,673	τ 230,414 17,649	13,424	Ф -	φ -
Pension	12,895	518	1,130	4,361	4,817	-	-
Other employee benefits	43,323	3,660	3,818	40,352	40,700	-	-
Total Salaries and Related Expenses	491,318	21,593	41,954	292,776	238,268		
Accounting and audit fees	491,316	21,090	41,954	292,110	230,200	-	-
Bank fees	-	=	-	-	-	-	-
Consultant fees	18,604	22,479	-	23,590	130,740	3,206	-
Consumables	661	22,419	-	23,390	130,740	3,200	525
Credit report charges	001	=	-	100	00	-	525
Depreciation	-	-	-	-	-	-	-
Dues/registration/training	16,554	38	600	175	5,515	_	2,355
Employee advertising	650	-	-	200	5,515	_	2,000
Equipment and maintenance	-	_		1,650	450	_	
Grants to others	_	_	_	1,000	38,500		_
Insurance	_	_	_	607	1,791	_	523
Interest expense	_	_	_	-	-	_	-
Internet and technical services	10,765	_	_	16	_	_	_
Janitorial services and supplies	-	_	_	-	_	_	200
Legal fees	_	_	_	_	_	_	
Loan participation fees	_	_	_	-	-	_	_
Marketing	340	_	_	_	_	_	_
Miscellaneous	- · · · · · · · · · · · · · · · · · · ·	_	_	-	-	_	_
Office supplies	2,447	_	=	=	516	_	210
Pass-through funds	, <u>-</u>	_	=	=	-	_	-
Printing and postage	210	25	-	-	252	-	96
Property tax/maintenance expenses	_	-	-	-	-	-	600
Provision for loan/OREO losses	-	-	-	-	-	-	-
Publications	-	-	-	-	-	-	-
Space rental	-	-	-	-	-	-	12,000
Special projects	-	-	-	-	111,529	-	-
Telephone	-	-	-	811	1,121	-	2,343
Travel and per diem	55,313	2,091	180	5,746	6,827	-	-
Utilities	-	=	=	=	269	=	3,569
Subtotal	596,862	46,226	42,734	325,756	535,844	3,206	22,421
Allocation of indirect costs	150,900	11,413	9,653	89,935	=	=	=
Allocation of occupancy costs	3,480	900	600	5,664	4,140		
TOTAL EXPENSES	\$ 751,242	\$ 58,539	\$ 52,987	\$ 421,355	\$ 539,984	\$ 3,206	\$ 22,421

Continued on next page.

NEIGHBORGOOD PARTNERS AND SUBSIDIARIES CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED SEPTEMBER 30, 2024

(With Summarized Totals for 2023)

Program Services

Pousing Porce Prevention Pousing Porce Prevention Prevention					Program	Services			
Salaries \$ 513,372 \$ 134,712 \$ 9,87 \$ 100,688 \$ 38,863 \$ 22,750 \$ 12,216 \$ 2,221 482 Persion \$ 14,023 3,695 \$ 31 \$ 3,134 \$ 41 \$ 9,938 \$ 8,280 \$ 2,281 481 \$ 31,437 \$ 65,184 \$ 41,989 \$ 62,863 \$ 62,863 \$ 13,134 \$ 41 \$ 9,938 \$ 8,280 \$ 62,863 \$ 13,134 \$ 41 \$ 9,938 \$ 8,280 \$ 62,863 \$ 13,134 \$ 14 \$ 9,938 \$ 8,280 \$ 62,863 \$ 13,134 \$ 14 \$ 9,938 \$ 8,280 \$ 6,858 \$ 2,868,158 \$ 2,858,158 \$ 2,8		•		Housing	Housing	Reporting	Financial		Program
Payroll taxes	EXPENSES:								
Pension	Salaries	\$ 513,372	\$ 134,712	\$ 937	\$ 100,583	\$ 38,863	\$ 225,750	\$ 412,810	\$ 2,291,482
Other employee benefits 53,508 27,400 259 23,212 8,745 31,437 65,184 341,595 2,686,518 Total Salaries and Related Expenses 619,681 175,634 1,296 134,436 50,556 284,181 516,825 2,685,518 Accounting and audit fees	Payroll taxes			69		2,907			172,575
Total Salaries and Related Expenses 619,681 175,634 1.296 134,436 50,556 284,181 516,825 2,868,518 Accounting and audit fees	Pension	14,023		31			9,938	8,280	62,863
Accounting and audit fees	Other employee benefits		27,400	259	23,212	8,745	31,437	65,184	341,598
Accounting and audit fees	Total Salaries and Related Expenses	619,681	175,634	1,296	134,436	50,556	284,181	516,825	2,868,518
Consultant fees - - - - - 71,530 270,149 270,149 270,149 270,149 270,148 270,148 287,58 287,58 287,58 287,58 287,58 21,148 250 287,58 287,58 298,78 298,78 20,143 252,78 20,143 52,786 20,143	Accounting and audit fees	-	· -	· -	· -	-	· -	6,850	6,850
Consumables 1,096 133 15 - 4,5 3,176 Credit report charges 7,022 - - - 21,486 250 28,758 Depreciation -	Bank fees	-	=	-	-	-	-	=	-
Credit report charges 7,022 - - - 21,486 250 28,788 Depreciation -		-	=	-	-	-	-		
Deprication			133	-	15	-	-		
Dues/registration/training 5,908 25 - 278 - 1,195 20,433 52,786 Employee advertising 166 422 486 1,924 Employee advertising 90		7,022	-	-	-	-	21,486	250	28,758
Employee advertising 166 - - - 422 486 1,924 Equipment and maintenance 90 - - - - - - 2,910 Grants to others - - - - - - - 38,500 Insurance - - - - - - 13,500 16,421 Interest expense - - - - - 771,004 771,004 Interest expense - - - - - - 771,004 771,004 Interest expense - - - - - - - 200 Legal fees - <td>Depreciation</td> <td>-</td> <td>=</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>=</td> <td>-</td>	Depreciation	-	=	-	-	-	-	=	-
Equipment and maintenance 90 - - - - - - - - 2,100 Grants to others - - - - - - - 38,500 Insurance - - - - - - 38,500 Insurance - - - - - - 13,500 Insurance - - - - - - 13,500 Internet and technical services - - - - - - 11,004 Internet and technical services and supplies - - - - - - - Internet and technical services and supplies - - - - - - Legal fees - - - - - - - - - Loan participation fees - - - - - - - Marketing 9 - - - - - - - - Miscellaneous - - - - - - - - Offlice supplies 4,759 - - - - - - - - Printing and postage 41,759 - - - - - - - - Property tax/maintenance expenses - - - - - - - - Property tax/maintenance expenses - - - - - - - - Special projects 1,555 - - - - - - - - -	Dues/registration/training		25	-	278	-			
Grants to others - - - - - - 38,500 Insurance - - - - - - 13,500 116,421 Interest expense - - - - - 7711,004 771,004 Interest expense - - - - - 771,004 771,004 Interest expense - - - - - - 771,004 771,004 Interest expense - - - - - - - - - - 200 Loan participation fees -	Employee advertising		=	-	-	-	422	486	
Interest expense	Equipment and maintenance	90	=	-	-	-	-	=	
Interest expense	Grants to others	-	=	-	-	-	-	=	
Internet and technical services - - - - - - - 3,803 14,584 Janitorial services and supplies - - - - - - - - 200 20	Insurance	-	=	=	-	-	-		16,421
Janitorial services and supplies - - - - - - - - -	Interest expense	-	=	=	-	-	-	711,004	711,004
Legal fees -	Internet and technical services	-	=	=	-	-	-	3,803	14,584
Loan participation fees -		-	=	=	-	-	-	-	200
Marketing 9 - - - - - 536 885 Miscellaneous 1 - - - - - 7,891 8,01 8,01 8,01 8,01 8,01 8,01 8,01 8,01 8,01 8,01 8,01 8,01 8,01 8,01 8,01 8,01	Legal fees	-	=	=	-	-	-	16,960	16,960
Miscellaneous - - - - - - - 7,891 7,891 Office supplies 4,759 - - - - - 2,642 2,198 12,772 Pass through funds - <t< td=""><td>Loan participation fees</td><td>=</td><td>-</td><td>=</td><td>-</td><td>=</td><td>-</td><td>=</td><td>-</td></t<>	Loan participation fees	=	-	=	-	=	-	=	-
Office supplies 4,759 - - - - 2,642 2,198 12,772 Pass through funds - <td< td=""><td>Marketing</td><td>9</td><td>-</td><td>=</td><td>-</td><td>=</td><td>-</td><td>536</td><td>885</td></td<>	Marketing	9	-	=	-	=	-	536	885
Pass through funds -	Miscellaneous	=	-	=	-	=		7,891	7,891
Printing and postage 610 134 - 638 - 1,462 585 4,012 Property tax/maintenance expenses - - - - - - 600 Provision for loan/OREO losses - - - - - - 600,000 Publications - - - - - - - 600,000 Space rental -	Office supplies	4,759	-	=	-	=	2,642	2,198	12,772
Property tax/maintenance expenses - - - - - - - 600 Provision for loan/OREO losses - - - - - - - - 600,000 60,000 27,600 89ecial projects 15,555 -	Pass through funds	=	-	=	-	=	-	=	-
Provision for loan/OREO losses - - - - - - - 600,000 600,000 Publications - - - - - - - 3,596 3,596 Space rental - - - - - - - 15,600 27,600 Special projects 1,555 - - - - - - - 113,084 Telephone 1,925 199 - 1,392 - 4,040 522 12,353 Travel and per diem 12,474 1,248 - 1,795 41 3,757 10,419 99,891 Utilities - - - - - - - 275 4,113 Subtotal 655,295 177,373 1,296 138,554 50,597 319,185 2,003,468 4,918,817 Allocation of indirect costs 165,937 40,591 - - - - <td></td> <td>610</td> <td>134</td> <td>-</td> <td>638</td> <td>-</td> <td>1,462</td> <td>585</td> <td>4,012</td>		610	134	-	638	-	1,462	585	4,012
Publications - - - - - - - 3,596 3,596 3,596 3,596 3,596 Space rental - - - - - - - - - - 15,600 27,600 27,600 Special projects 1,555 -	Property tax/maintenance expenses	-	-	-	-	-	-	-	600
Space rental - - - - - - - - 15,600 27,600 Special projects 1,555 - - - - - - - 113,084 Telephone 1,925 199 - 1,392 - 4,040 522 12,353 Travel and per diem 12,474 1,248 - 1,795 41 3,757 10,419 99,891 Utilities - - - - - - 275 4,113 Subtotal 655,295 177,373 1,296 138,554 50,597 319,185 2,003,468 4,918,817 Allocation of indirect costs 165,937 40,591 - - - - 66,706 145,321 680,456 Allocation of occupancy costs 10,440 2,160 - 2,160 1,200 1,920 7,320 39,984	Provision for loan/OREO losses	-	-	-	-	-	-	600,000	600,000
Special projects 1,555 - - - - - - - - - 13,084 Telephone 1,925 199 - 1,392 - 4,040 522 12,353 Travel and per diem 12,474 1,248 - 1,795 41 3,757 10,419 99,891 Utilities - - - - - - 275 4,113 Subtotal 655,295 177,373 1,296 138,554 50,597 319,185 2,003,468 4,918,817 Allocation of indirect costs 165,937 40,591 - - - - 66,706 145,321 680,456 Allocation of occupancy costs 10,440 2,160 - 2,160 1,200 1,920 7,320 39,984	Publications	-	-	-	-	-	-	3,596	3,596
Telephone 1,925 199 - 1,392 - 4,040 522 12,353 Travel and per diem 12,474 1,248 - 1,795 41 3,757 10,419 99,891 Utilities - - - - - - 275 4,113 Subtotal 655,295 177,373 1,296 138,554 50,597 319,185 2,003,468 4,918,817 Allocation of indirect costs 165,937 40,591 - - - 66,706 145,321 680,456 Allocation of occupancy costs 10,440 2,160 - 2,160 1,200 1,920 7,320 39,984	Space rental	-	-	-	-	-	-	15,600	27,600
Travel and per diem 12,474 1,248 - 1,795 41 3,757 10,419 99,891 Utilities - - - - - - - 275 4,113 Subtotal 655,295 177,373 1,296 138,554 50,597 319,185 2,003,468 4,918,817 Allocation of indirect costs 165,937 40,591 - - - - 66,706 145,321 680,456 Allocation of occupancy costs 10,440 2,160 - 2,160 1,200 1,920 7,320 39,984	Special projects	1,555	-	-	-	-	-	-	113,084
Utilities - - - - - - - - 4,113 Subtotal 655,295 177,373 1,296 138,554 50,597 319,185 2,003,468 4,918,817 Allocation of indirect costs 165,937 40,591 - - - 66,706 145,321 680,456 Allocation of occupancy costs 10,440 2,160 - 2,160 1,200 1,920 7,320 39,984	Telephone	1,925	199	-	1,392	-	4,040	522	12,353
Utilities - - - - - - - - 4,113 Subtotal 655,295 177,373 1,296 138,554 50,597 319,185 2,003,468 4,918,817 Allocation of indirect costs 165,937 40,591 - - - 66,706 145,321 680,456 Allocation of occupancy costs 10,440 2,160 - 2,160 1,200 1,920 7,320 39,984	Travel and per diem	12,474	1,248	-	1,795	41	3,757	10,419	99,891
Allocation of indirect costs 165,937 40,591 66,706 145,321 680,456 Allocation of occupancy costs 10,440 2,160 - 2,160 1,200 1,920 7,320 39,984		· -	· -	-	· <u>-</u>	-	-	275	4,113
Allocation of indirect costs 165,937 40,591 66,706 145,321 680,456 Allocation of occupancy costs 10,440 2,160 - 2,160 1,200 1,920 7,320 39,984	Subtotal	655.295	177.373	1.296	138.554	50.597	319.185	2.003.468	4.918.817
Allocation of occupancy costs 10,440 2,160 - 2,160 1,200 1,920 7,320 39,984		,		,		-			, ,
				_	2.160	1.200			
	TOTAL EXPENSES	\$ 831,672	\$ 220,124	\$ 1,296	\$ 140,714	\$ 51,797	\$ 387,811	\$2,156,109	\$5,639,257

Continued on next page.

NEIGHBORGOOD PARTNERS AND SUBSIDIARIES CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED SEPTEMBER 30, 2024

(With Summarized Totals for 2023)

		Support	Services			
	Management			Total		
	and			Support	То	tals
	General	Development	Fundraising	Services	2024	2023
EXPENSES:						
Salaries	\$ 342,924	\$ 174,014	\$ 84,345	\$ 601,283	\$ 2,892,765	\$ 2,753,924
Payroll taxes	28,925	12,900	6,538	48,363	220,938	203,884
Pension	10,108	2,400	2,400	14,908	77,771	72,491
Other employee benefits	29,231	17,383	6,826	53,440	395,038	368,388
Total Salaries and Related Expenses	411,188	206,697	100,109	717,994	3,586,512	3,398,687
Accounting and audit fees	28,800	-	-	28,800	35,650	34,600
Bank fees	29,565	310	-	29,875	29,875	-
Consultant fees	9,908	-	23,296	33,204	303,353	235,961
Consumables	18,815	4,749	108	23,672	26,848	26,869
Credit report charges	=	-	=	-	28,758	27,689
Depreciation	630	44,676	-	45,306	45,306	45,716
Dues/registration/training	27,867	5,903	787	34,557	87,343	80,812
Employee advertising	294	-	-	294	2,218	769
Equipment and maintenance	21,134	-	-	21,134	23,324	32,252
Grants to others	-	10,500	-	10,500	49,000	10,500
Insurance	25,262	-	-	25,262	41,683	37,791
Interest expense	1,091	-	-	1,091	712,095	511,716
Internet and technical services	91,948	520	-	92,468	107,052	126,697
Janitorial services and supplies	8,345	-	-	8,345	8,545	9,070
Legal fees	325	1,920	-	2,245	19,205	11,068
Marketing	1,618	13,478	-	15,096	15,981	42,336
Miscellaneous	513	1,685	-	2,198	10,089	20,004
Office supplies	6,886	-	-	6,886	19,658	26,437
Pass-through funds	· -	-	-	, <u>-</u>	, <u>-</u>	, -
Printing and postage	4,615	-	-	4,615	8,627	9,208
Property tax/maintenance expenses	12,580	-	-	12,580	13,180	18,281
Provision for loan/OREO losses	· -	-	-	, <u>-</u>	600,000	800,223
Publications	1,392	-	1,274	2,666	6,262	3,433
Space rental	· -	-	· -	, <u>-</u>	27,600	27,600
Special projects	-	10,916	-	10,916	124,000	89,834
Telephone	4,358	852	-	5,210	17,563	16,117
Travel and per diem	6,812	153	-	6,965	106,856	102,251
Utilities	9,130	-	-	9,130	13,243	13,380
Subtotal	723,076	302,359	125,574	1,151,009	6,069,826	5,759,301
Allocation of indirect costs	(680,456)		, =	(680,456)	-,,-	-,,
Allocation of occupancy costs	(42,620)	1,320	1,316	(39,984)	_	_
TOTAL EXPENSES	\$ -	\$ 303,679	\$ 126,890	\$ 430,569	\$ 6,069,826	\$ 5,759,301

The accompanying notes are an integral part of these financial statements.

NEIGHBORGOOD PARTNERS AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED SEPTEMBER 30, 2024 AND 2023

	2024	2023
CASH FLOWS FROM OPERATING ACTIVITIES:	¢ 0.400.000	¢ 0.075.007
Change in net assets	\$ 6,402,900	\$ 2,375,287
Adjustments to reconcile change in net assets to		
net cash provided (used) by operating activities:	45.000	45.740
Depreciation	45,306	45,716
Provision for loan/OREO losses	600,000	800,223
(Gain) loss on equity investment in subsidiaries	(21)	66,223
Losses on sale of assets held for sale	-	472,331
Proceeds from the sale of assets held for sale	(405.057)	702,092
Cash paid developing assets held for sale	(435,957)	(969,775)
Unrealized (gain) loss on investments	(1,635,167)	(772,888)
(Increase) Decrease in loans receivable	(3,732,153)	(2,399,365)
(Increase) Decrease in note receivable (Increase) Decrease in accounts receivable	9,538	11,006
(Increase) Decrease in accounts receivable	(112,829)	(42,727)
,	(93,281)	(138,271) 28,152
(Increase) Decrease in interest receivable	(1,739)	
(Increase) Decrease in other receivables	(1,469)	225
(Increase) Decrease in prepaid expense	23,580	(37,670)
(Increase) Decrease in other real estate owned property	146,465	(368,815)
Increase (Decrease) in accounts payable	180,252	12,429
Increase (Decrease) in accrued payroll	(7,204)	(37,741)
Increase (Decrease) in accrued compensated absences	(35,283)	23,760
Increase (Decrease) in accrued interest	27,011	(9,708)
Increase (Decrease) in deferred revenue	(2,002,018)	(406,277)
Increase (Decrease) in other current liabilities	(6,295)	6,522
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	(628,364)	(639,271)
CASH FLOWS FROM INVESTING ACTIVITIES:		
	6 997 950	E E04 220
Sale of investments Purchase of investments	6,827,250	5,501,320
	(7,312,010)	(6,057,239)
Purchase of property and equipment	(5,244,337)	(388,095)
NET CASH PROVIDED (USED) BY INVESTING ACTIVITIES	(5,729,097)	(944,014)
CACLLELOWIC EDOM FINANCING ACTIVITIES.		
CASH FLOWS FROM FINANCING ACTIVITIES: Proceeds from long-term debt		4 750 000
	-	1,750,000
Repayment of long-term debt	- <u>-</u> -	(300,000)
NET CASH PROVIDED (USED) BY FINANCING ACTIVITIES		1,450,000
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(6,357,461)	(133,285)
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	13,664,973	13,798,258
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 7,307,512	\$ 13,664,973
CASH AND CASH EQUIVALENTS CASH AND CASH EQUIVALENTS - LOAN FUND	\$ 3,762,902 3,544,610 \$ 7,307,512	\$ 6,983,808 6,681,165 \$ 13,664,973
SUPPLEMENTAL INFORMATION:		
Interest paid	<u>\$ 685,084</u>	\$ 521,424
Taxes paid	<u>\$ -</u>	\$ -

The accompanying notes are an integral part of these financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1 GENERAL

NeighborGood Partners, Inc. ("the Organization"), a non-profit corporation, filed a Certificate of Conversion and Certificate of Incorporation with the State of Delaware on September 22, 2022. The corporation was originally formed on June 10, 1955, as a District of Columbia non-profit corporation.

The purpose of these filings was: (1) to convert the corporation from a District of Columbia non-profit corporation to a Delaware non-profit corporation; and (2) to change the name of the corporation to "NeighborGood Partners, Inc." In addition to filing the Certificate of Incorporation, the corporation executed and filed Form GN-13 with the District of Columbia Department of Consumer and Regulatory Affairs to surrender the corporation's corporate charter in the District of Columbia.

The mission of NeighborGood Partners is: "Strengthen communities through housing, lending, and education."

The Organization is governed by a 13 to 15-member Board of Directors from the Organization's service area.

The Organization was chartered as a NeighborWorks® America ("NWA") Organization in 2003. The affiliation with NWA requires ongoing reporting and regular management reviews. The Organization maintained its "Exemplary" rating, and NWA last conducted a program review in August 2021 which resulted in the Organization exceeding or meeting all evaluation criteria. It also provides opportunities for grant and capital funding, along with training opportunities at NWA's training institutes. The Organization is one of only two organizations within Delaware with the NeighborWorks® designation.

The Organization was certified as a Community Development Financial Institution ("CDFI") during fiscal year 2005 by the U.S. Department of Treasury. As of September 30, 2024, this certification was in good standing.

As a CDFI, the Organization participates in the Comprehensive Ratings for CDFI Investments (Aeris) annual review and rating process. The process is a positive experience and yields a substantial report and current rating of three stars for impact performance, a rating of A+ for financial strength and performance, and a Policy Plus designation.

Subsidiaries

In July 2019, Hearn Ownership, LLC was created to purchase, or in any way acquire including acquisitions at foreclosure sale, for investment or for sale, development, or otherwise, lands, contracts for the purchase or sale of lands, buildings, improvements, personal property, and any other real or personal property of any kind. The Organization is the sole corporate and managing member of Hearn Ownership, LLC, which has a fiscal year end of December 31.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1 GENERAL (cont'd)

In June 2022, NeighborGood Social Enterprise, LLC was created to engage in and do any lawful act concerning any lawful business, other than banking and insurance, for which a limited liability company may be organized in accordance with the Delaware Code Annotated, Title 6, Sections 18-101 to 18-1109, including all powers and purposes now and hereafter permitted by law to a limited liability company. It was formed to oversee any social enterprise that NeighborGood Partners should deem to undertake, such as The Scoop, a community youth employment incubator that will teach local students real-life business principles by operating an ice cream shop. The Organization is the sole corporate and managing member of NeighborGood Social Enterprises, LLC, which has a fiscal year end of December 31.

NCALL Community Investment, LLC was formed in May 2018. NCALL Community Investment, LLC is a qualified Community Development Entity ("CDE") that holds New Market Tax Credit ("NMTC") allocation authority to assist in raising capital for investment in Qualified Active Low-Income Community Businesses (QALICBs) pursuant to Section 45D of the Internal Revenue Code ("IRC"), and pursuant to the statutes and codes of various states.

NCALL Community Investment, LLC was granted an allocation of NMTC authority from the CDFI Fund in the amount of \$20,000,000 under the sixteenth-round Allocation Agreement. Under Section 45D of the IRC, a qualified investor in a CDE can receive NMTCs to be used to reduce federal taxes otherwise due in each year of a seven-year period.

Under NCALL Community Investment, LLC's Allocation Agreement with CDFI Fund, NCALL Community Investment, LLC has established a CDE which is an approved "Subsidiary Allocatee" of NCALL Community Investment, LLC. NCALL Community Investment, LLC is the managing member of these entities and has 0.01% ownership in each entity.

In accordance with the operating agreement, NCALL Community Investment, LLC's profits, losses, and cash flows are allocated 99% to the Organization and 1% to TB Manager, LLC based on units of ownership. The Organization is the managing member of NCALL Community Investment, LLC. NCALL Community Investment, LLC has a fiscal year end of December 31.

In July 2020, NCALL NMTC Advisors, LLC was created to function as the administrative member subsidiary CDE. In accordance with the operating agreement, NCALL NMTC Advisors, LLC's profits, losses, and cash flows are allocated 50.1% to the Organization and 49.9% to TBC NCALL NMTC, LLC based on units of ownership. NCALL NMTC Advisors, LLC is managed by a Board of Managers made up of representatives from the Organization and TBC NCALL NMTC, LLC. NCALL NMTC Advisors, LLC has a fiscal year end of December 31.

Basis of Accounting

The financial statements of the Organization have been prepared on the accrual basis of accounting as required by accounting principles generally accepted in the United States of America ("generally accepted accounting principles").

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Principles of Consolidation

The consolidated financial statements include the accounts of the Organization, Hearn Ownership, LLC, NeighborGood Social Enterprises, LLC, and NCALL Community Investment, LLC.

Investment in Subsidiaries

The Organization accounts for its investment in NCALL NMTC Advisors, LLC, and NCALL Community Investment, LLC accounts for its investment in each Subsidiary Allocatee using the equity method of accounting due to the significant influence over those entities. Under the equity method of accounting, each initial investment is recorded at cost and is subsequently increased by its share of earnings and contributions and decreased by its share of losses and distributions until the carrying value is zero.

<u>Financial Statement Presentation</u>

In accordance with the section of the Financial Accounting Standards Board's Accounting Standards Codification ("FASB ASC") regarding financial statements of not-for-profit organizations, the Organization is required to report information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions. In addition, the Organization is required to present a statement of cash flows.

Revenue Recognition

The Organization's primary source of revenue is grants from governmental agencies and contributions from the general public. These revenues are accounted for under ASC Subtopic 958-605 (ASC 958-605), Not-for-Profit Entities: Revenue Recognition, recognizing revenue at the time of the gift if no donor restriction or barriers to the conditional receipt of the grant have been established in their underlying agreements, or over the course of time as barriers are overcome or donor restrictions have been satisfied if those conditions have been established. Grant funds received in advance of the barrier to the conditional receipt of the grant having been satisfied are reported as deferred revenue in the financial statements.

Grants and contributions received are recorded as support with donor restrictions or support without donor restrictions, depending on the existence and/or nature of any donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions.

Net Assets with Donor Restrictions

Net assets with donor restrictions include funds restricted by funding sources. The Organization reports gifts of cash and other assets as restricted support if they are received with donor

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 2 <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u> (cont'd)

stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends, purpose restriction is accomplished, or the donor releases the restriction, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Cash and Cash Equivalents

For purposes of the statement of cash flows, the Organization considers all highly liquid investments with an original maturity of three months or less to be cash equivalents.

Investments

Investments are reported at fair value. Donated securities also are reported at fair value as of the date of receipt. All realized and unrealized gains and losses arising from fluctuations in market values, sales, or other disposition of assets are accounted for in the class of net assets that owns the assets.

Level 1 – Financial assets valued using Level 1 inputs are based on unadjusted quoted market prices within active markets.

Level 2 – Financial assets valued using Level 2 inputs are based on quoted prices in markets that are not active or for which all significant inputs are observable, either directly or indirectly. The fair value of the investments with the Delaware Community Foundation are determined based on observable market factors not included in Level 1, such as quoted market prices for similar assets or liabilities in an active or nonactive market. the Organization's portion of the investment pool is valued by the Delaware Community Foundation on a monthly basis. The investments in the pool are actively traded and valued using quoted market prices. However, since the investments are pooled funds, they are designated as Level 2 investments.

Level 3 – Financial assets valued using Level 3 inputs are determined by valuation methodologies that are unobservable and significant to the fair value measurements.

Grants, Notes, and Accounts Receivable

Grants, notes, and accounts receivable are stated at unpaid balances. Receivables are considered impaired if full principal payments are not received in accordance with the payment terms. Grants, notes, and accounts receivable are considered by management to be fully collectible and, accordingly, no allowance for grants, notes, and accounts receivable losses has been recorded as of September 30, 2024.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 2 <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u> (cont'd)

Loans Receivable

Loans receivable represent funds advanced to qualified organizations that have a primary mission of affordable housing and/or community development. Loans are stated at unpaid principal balances less an allowance for loan losses. The allowance for loan losses is estimated to be 5% of the outstanding loan balance plus any amounts known to be uncollectible and additional amounts determined by management based on the loan's internal risk rating. Past due status is determined based on contractual terms.

Loans are considered impaired if full principal or interest payments are not anticipated in accordance with the contractual terms. Loans are written off as a charge to the allowance for loan losses when, in management's estimation, it is probable that the receivable is worthless. Loan security is outlined in the promissory notes.

Interest on loans is recognized over the term of the loan and is calculated using the simple-interest method on principal amounts outstanding. Loan origination and commitment fees are not material to the financial statements and are recognized as revenue when the loan closes.

Loans receivable are placed on nonaccrual status when management believes, after considering economic conditions, business conditions, and collection efforts, that the loans are impaired or collection of interest is doubtful. Uncollected interest previously accrued is charged off or an allowance is established by a charge to provision for loan losses. Interest income on nonaccrual loans is recognized only to the extent cash payments are received.

Assets Held for Sale

Assets held for sale are valued at the lower of cost or market. The Organization constructs "for sale" homes within the Restoring Central Dover footprint. The sale of homes is recognized net of the value of the asset held for sale. Grant revenues received to supplement project costs are recognized separately.

Property and Equipment

The Organization capitalizes all expenditures for property in excess of \$5,000. Property and equipment are stated at cost at date of acquisition or fair market value at date of donation. Property and equipment are depreciated on the straight-line method over the estimated service lives of the respective assets. Estimated service lives for furniture and equipment are five to ten years. The estimated service lives for the buildings and building improvements are five to fifty years. Expenditures for maintenance, repairs, minor renewals, and betterments which do not improve or extend the useful life of the respective asset are expensed.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 2 <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u> (cont'd)

Other Real Estate Owned

Foreclosed real estate includes both formally foreclosed property and in-substance foreclosed property. In-substance foreclosed properties are those properties for which the institution has taken physical possession, regardless of whether formal foreclosure proceedings have taken place.

At the time of foreclosure, foreclosed real estate is recorded at the fair value less cost to sell, which becomes the property's new basis. Any write-downs based on the asset's fair value at date of acquisition are charged to the allowance accounts. After foreclosure, valuations are periodically performed by management, and Other Real Estate Owned property is carried at the lower of the new cost basis or fair value less cost to sell. Costs incurred in maintaining foreclosed real estate and subsequent adjustments to the carrying amount of the property are included in income or loss on foreclosed real estate.

<u>Income Taxes</u>

The Organization (excluding the subsidiaries) is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code. However, income from certain activities not directly related to the Organization's tax-exempt purpose may be subject to taxation as unrelated business income.

Hearn Ownership, LLC and NeighborGood Social Enterprises, LLC are considered disregarded entities for tax purposes; therefore, no provision has been made for federal income taxes in the accompanying consolidated financial statements.

NCALL Community Investment, LLC and NCALL NMTC Advisors, LLC are limited liability companies and considered to be partnerships for federal, state, and local income tax purposes. No provision has been made for income taxes since such taxes, if any, would not be material to the consolidated financial statements.

Generally accepted accounting principles prescribe rules for the recognition, measurement, classification, and disclosure in the financial statements of uncertain tax positions taken or expected to be taken in the Organization's tax returns. Management has determined that the Organization does not have any uncertain tax positions or associated unrecognized benefits that materially impact the financial statements or related disclosures. Since tax matters are subject to some degree of uncertainty, there can be no assurance that the Organization's tax returns will not be challenged by the taxing authorities and that the Organization will not be subject to additional tax, penalties, and interest as a result of such challenge.

<u>Advertising</u>

The Organization expenses the production costs of advertising when incurred. Advertising expense is classified as marketing expense in the statement of functional expenses.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 2 <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u> (cont'd)

Allocation of Functional Expenses

The costs of providing the programs and other activities have been summarized on a functional basis in the statement of activities. Whenever possible, costs are directly assigned to the program functions using the direct identification method based on the nature of the expense. Accordingly, certain costs have been allocated among the functions utilizing the Organization's indirect cost rate as further explained in Note 8.

<u>Use of Estimates in the Preparation of Financial Statements</u>

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Prior Year Financial Statements

The financial statements include certain prior year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the Organization's financial statements for the year ended September 30, 2023, from which the summarized information was derived.

New Accounting Pronouncement

In June 2016, the Financial Accounting Standards Board issued Accounting Standards Update ("ASU") 2016-13, Financial Instruments - Credit Losses, ASC Topic 326, in order to shift from the current "incurred loss model" to an "expected loss model" for most financial assets and certain other instruments that are not measured at fair value. Under this new standard, disclosures are required to provide users of financial statements with useful information in analyzing the Organization's exposure to credit risk and measurement of credit losses. Financial assets held by the Organization, and subject to this new guidance, are the loans and notes receivable.

Effective October 1, 2023, the Organization adopted the new credit loss guidance in ASU 2016-13. The adoption of this ASU did not result in a material change to the presentation of these financial statements.

NOTE 3 PROGRAM ACTIVITIES

A description of the Organization's programs is listed below and on the pages that follow.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 3 PROGRAM ACTIVITIES (cont'd)

RHS Self-Help Housing Technical and Management Assistance Contract (Self-Help Housing)

The Organization is funded by the Rural Housing Service, USDA to provide technical and management assistance and training to new and operating self-help housing grantees throughout the 21-state northeast region. The region extends from Virginia north to New England and west to Minnesota. The Organization is responsible for providing technical and management assistance in construction, accounting, scheduling, and housing development to local self-help housing programs. The Organization also is called upon to conduct training, publish newsletters, and help resolve problems. During this fiscal year, the Organization operated under a four-year and seven months contract that goes through March 31, 2028.

Farmworker Housing Technical Assistance

The Organization is a member of the Southeast Housing Consortium ("SEHC"), which is a group of nonprofit organizations specializing in rural and farmworker housing. Members of the SEHC are subgrantees of a grant awarded by the U.S. Department of Labor ("DOL") Employment and Training Administration, operated under the authority of the Workforce Investment Act ("WIA"), Section 167. Florida Non-Profit Housing, Inc. ("FNPH") serves as grantee/lead agency for the SEHC, with responsibility for monitoring subgrantee activities. The SEHC's goals are to eliminate substandard housing and alleviate excessive housing cost for agricultural workers. Under the allowable activities of the grant program, the Organization provides technical assistance to nonprofit organizations who develop or preserve farmworker housing on the Delmarva Peninsula. Services can include packaging housing financing applications, housing development assistance, and problem solving. The grant period was for July 1, 2023 through June 30, 2024.

<u>Rural Community Development Initiative - Delaware</u>

The Organization competed for and received a three-year USDA Rural Community Development Initiative ("RCDI") grant to provide organizational development and rental housing development assistance to Better Homes of Seaford and Millsboro Housing for Progress in Delaware. The grant was awarded for the period beginning September 2020 through December 31, 2023.

Real Estate Development

Real estate development includes the development and construction of single-family housing and multi-family apartments. The Organization is purchasing lots and building for-sale homes in the Restoring Central Dover footprint. Three houses were under construction in fiscal year 2024. The Organization continues to successfully package Low Income Housing Tax Credit apartment projects and associated financing for other nonprofit sponsors. The single and multi-family housing work is supported by developer fees and grants.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 3 PROGRAM ACTIVITIES (cont'd)

Restoring Central Dover

The Organization is the lead organization for a neighborhood planning and revitalization initiative for downtown Dover and chairs the steering committee. The implementation phase started mid-fiscal year 2015 and extends through May 2025 with a second five-year grant awarded by Wells Fargo Regional Foundation (now known as Regional Foundation). Other funding includes grants from Healthy Communities Delaware. Implementation of the plan is being carried out by the Organization staff, the steering committee, and work groups in the areas of housing, safety, economic development, and community engagement.

NeighborGood Social Enterprise

NeighborGood Social Enterprise, LLC oversees any social enterprise that the Organization should deem to undertake, such as The Scoop, a community youth employment incubator that will teach local students real-life business principles by operating an ice cream shop.

Housing Counseling

The Organization is funded by grants and fees from a variety of financial institutions, foundations, and governmental entities to assist low and moderate-income families to become first-time homebuyers throughout Delaware. The education and counseling provided by the Organization enables families to become more knowledgeable about the home buying and mortgage approval process, while helping families prepare financially for the step to homeownership. The Organization assists qualified families to obtain affordable home mortgage financing, including down payment and settlement assistance. The program also assists families with budget and financial management, submission of mortgage applications, understanding homeownership responsibilities, and the settlement process, all through group workshop sessions and individual counseling.

Foreclosure Prevention

The Organization provides mortgage default and foreclosure prevention services in Delaware and is funded primarily by fees from the Delaware State Housing Authority and by grants from financial institutions and foundations. Services include individual counseling and offering remedies and support. The Organization assists families in seeking modified mortgages that are more affordable and sustainable. The Organization participates in Delaware's Foreclosure Mediation Program.

Rental Housing Assistance

NeighborGood Partners is one of several organizations that provides DEHAP application assistance to Delaware's renter households who are experiencing eviction. NeighborGood Partners receives a fee for each approved application.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 3 PROGRAM ACTIVITIES (cont'd)

Rental Housing HOSS Program

In July 2023, DSHA provided NeighborGood Partners with a services agreement for July 5, 2023 through June 30, 2024, to provide Housing Outreach and Stability Service (HOSS) to provide community outreach, case management, and other wrap around support including referrals to legal aid, employment or education resources, and financial literacy and housing counseling to eligible households experiencing housing instability.

Stand By Me Financial Coaching

The Organization is one of the nonprofit providers of financial coaching services for Kent County and Sussex County, Delaware under the Stand By Me financial coaching program. As such, the Organization hires financial coaches to work with a variety of venues within Central and Southern Delaware, such as Bally's Dover serving its employees, Delaware Technical & Community College serving students, and public housing sites serving the residents. The Organization signs an annual memorandum of understanding with United Way of Delaware, which provides the majority of funding for this service.

Loan Fund

The Organization is certified as a Community Development Financial Institution and a Community Development Entity by the U.S. Department of Treasury. These certifications reflect the authority of the Loan Fund to offer additional products and services to better address the affordable housing, community development, economic development, and nonprofit credit needs of its customer base. A committee of six of the Organization's Board Members and Board-approved appointees oversees the Loan Fund and is responsible for recommending policies and the loan approval process. The Organization's Board of Directors is responsible for Loan Fund governance.

The Organization actively seeks capital, investment, and loan participations while building Loan Fund infrastructure to address the substantial community development demand. Experienced staff managing the fund includes a loan fund director and lending manager. The Loan Fund received a substantial Aeris rating of three stars for impact performance, a rating of A+ for financial strength and performance, and a Policy Plus designation.

NOTE 4 INVESTMENTS AND FAIR VALUE MEASUREMENTS

The fair values of investments at September 30, 2024 are as follows:

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 4 <u>INVESTMENTS AND FAIR VALUE MEASUREMENTS</u> (cont'd)

	Fair Value	Level 1	Level 2		
Certificates of deposit	\$ 1,516,523	\$ -	\$ 1,516,523		
Vicus - Government Cash Reserves	181,333	181,333	-		
Vicus - Mutual Funds	1,681,005	1,681,005	-		
Vicus - Equity ETFs	2,838,555	2,838,555	-		
Vicus - Common Stocks	2,642,987	2,642,987	-		
Vicus - Other	81,145	81,145	-		
Delaware Community Foundation	32,860	<u> </u>	32,860		
Total	\$ 8,974,408	\$ 7,425,025	\$ 1,549,383		

NOTE 5 <u>ALLOWANCE FOR LOAN/OREO LOSSES</u>

For the year ended September 30, 2024, the change in the allowance for loan/OREO losses is as follows:

	Beginning Allowance for Loan/OREO					ovision for an/OREO	Ending Allowance for Loan/OREO			
		Losses	Reco	overies	Losses C		Chai	Charge-offs		Losses
Affordable Housing	\$	587,470	\$	-	\$	90,825	\$	-	\$	678,295
Community Facilities		544,750		-		96,893		-		641,643
Commercial/Revitalization Other Real Estate Owned		217,780		-		212,282		-		430,062
(OREO)		500,000				200,000				700,000
Total Allowance	\$	1,850,000	\$		\$	600,000	\$	_	\$	2,450,000

The ending balance in the allowance for loan losses is attributed to loans that have been evaluated collectively. As necessary, adjustments are made to the Organization's method of estimating the allowance for loan losses.

NOTE 6 CREDIT QUALITY OF LOANS RECEIVABLE

The Organization monitors the credit quality of its loans receivable by assessing the collection experience of existing borrowers, the creditworthiness of new borrowers, and the sufficiency of collateral related to the receivables. Loan security is outlined in the promissory notes.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 6 CREDIT QUALITY OF LOANS RECEIVABLE (cont'd)

Prior to fiscal year 2024, the amount of the allowance for loan losses was based on the Organization's formal review and analysis of several factors, including historical losses, the creditworthiness of the borrowers within the portfolio, and the sufficiency of collateral related to the receivables. In fiscal year 2024, the Organization created a current expected credit loss model ("CECL model") with its board-approved adoption of ASC 326 that incorporates both internal and external factors and qualitative and quantitative factors. Internal factors considered include the loan portfolio's borrower concentrations, criticized loans, and take-out financing commitments. External factors considered include economic factors such as the inflation rate, recession data, and prevailing interest rates. Qualitative factors considered include the external factors listed above, weighted based on the Organization's forecast of their influence on losses over the next 24 months. Quantitative factors considered include historical charge-off rates for the loan portfolio.

The internal risk ratings are as follows:

Good

The loan request and the borrower exceed underwriting criteria related to: quality of collateral, strength of loan repayment, supportive market conditions, and a strong financial condition. (No additional LLR is required for this top rating.)

<u>Standard</u>

The loan request and the borrower meet all of the underwriting criteria: quality of collateral, strength of loan repayment, supportive market condition, and an acceptable financial condition. Consideration will be given to a repeat borrower with a strong performance track record of repayment. (No additional LLR is required for this rating.)

Adequate

The loan request and the borrower meet the underwriting criteria with the understanding that there may be some weaknesses with certain criteria that would be offset by other criteria. Some weaknesses may be created by market issues or given the size and type of borrower. These criteria do not mean that the borrower or project is weak; and this situation is typical with community development projects. There may be loan policy exceptions with an Adequate-rated credit, and additional loan monitoring may occur. (No additional LLR is required for this rating, but additional performance measures may be recommended that are not reserve related.)

The Organization has three risk ratings that are in the Non-Performing Loan category requiring additional attention. They are: Watch (4), Sub-Standard (5), and Doubtful/OREO (6). Organization staff, with the approval of the Director, can decrease the risk rating of a project, along with a memo stating the reasons why and expected actions. Increasing risk ratings is done through the Loan Fund Committee.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 6 <u>CREDIT QUALITY OF LOANS RECEIVABLE</u> (cont'd)

Watch

The loan request, the project, and/or the borrower do not meet all of the underwriting criteria, so there are one or more weaknesses to address. A specific financial loss may not be expected at this time, and the loan may or may not be late with its payments. A Watch rating is for shorter terms, with the expectation that the rating increases or decreases within six months to one year based on a plan (or lack thereof) to strengthen the asset or the financial condition of the borrower (depending on where the weakness lies). Typically with a 4 rating, the terms and conditions do not change, and there is an expectation that the asset or borrower will get stronger. New loans in need of approval, for the most part, will not start off as a 4 rating. Staff will increase the reserve to at least 25% of the amount of the Watch-rated loan if the borrower is unable to pay interest obligations or if a source of repayment has been removed. Loans that are in deferral are not automatically downgraded to a 4 rating.

Sub-Standard

The loan and the borrower are in default, and there is an expectation that financial loss may occur or already has done so. Other characteristics of a 5-rated loan include major loss of a source of repayment, major deterioration of the borrower (affecting its ability to keep current with interest and related expenses), or the loan is 90 days past due (interest) or is 90 days past maturity and the Organization does not wish to extend. When the loan reaches 90 days past due (interest), it will be placed on non-accrual. If the loan cannot be cured within a reasonable time (within one year from the receipt of this rating), staff will prepare a plan of action for review and approval by the Loan Fund Committee. A plan may include: restructuring the loan, charge off, an extension for other repayment sources, etc. It may take 12-18 months to cure the loan after the plan of action has been approved. Staff will reserve up to the full amount of the Loan, but it is expected that a loan loss reserve of at least 50% should be attached to a 5-rated loan.

Doubtful/Other Real Estate Owned ("OREO")

The loan and borrower continue to be in default, there has been no increase in the viability of the overall project, and there is no expectation of a repayment strategy. If a workout plan was not previously developed, it should be developed as soon as the asset is rated a 6. The plan requires approval of the Loan Committee, and the Loan Officer will treat this asset as a priority. If the loan loss reserve was previously established, the amount should be reviewed based on the work out plan. Disposition and charge-off actions are recommended by staff to the Loan Fund Committee. Approval for the charge off process (time and amount) is required. Staff will reserve up to 100% of the loan amount.

The information used to internally rate loans receivable was updated as of September 30, 2024.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 6 <u>CREDIT QUALITY OF LOANS RECEIVABLE</u> (cont'd)

As of September 30, 2024, loans were split between the following portfolio segments:

Affordable Housing	\$ 10,573,462
Community Facilities	5,827,395
Commercial/Revitalization	5,901,277
Total Loans Receivable, Gross	22,302,134
Allowance for Loan Losses	(1,750,000)
TOTAL	\$ 20.552.134

As of September 30, 2024, the loan ratings and amounts by portfolio segment were as follows:

	Good		Standard	Adequate	Watch	Sub- Standard	Total
Affordable Housing Community Facilities Commercial/Revitalization	\$	-	\$1,485,114 - -	\$ 7,328,577 5,281,561 5,601,277	\$1,759,771 545,834 -	\$ - 300,000	\$10,573,462 5,827,395 5,901,277
Total Loans Receivable, Gross	\$	_	\$1,485,114	\$18,211,415	\$2,305,605	\$ 300,000	\$22,302,134

As of September 30, 2024, the loan aging by portfolio segment was as follows:

	Current	Days Due	0 Days t Due	1 + Days Past Due	Total
Affordable Housing Community Facilities Commercial/Revitalization	\$10,573,462 5,827,395 5,601,277	\$ - - -	\$ - - -	\$ 300,000	\$10,573,462 5,827,395 5,901,277
Total Loans Receivable, Gross	\$22,002,134	\$ 	\$ 	\$ 300,000	\$22,302,134

As of September 30, 2024, the loan quality by portfolio segment was as follows:

	Total	-	Non-Accrual (Subset of Total)		mpaired Subset of Total)	Total Debt Restructuring (Subset of Total and of Impaired)	
Current	\$ 22,002,1	34 \$	-	\$	-	\$	-
31-60 days past due		-	-		-		-
61-90 days past due		-	-		-		-
>90 days past due	300,0	000	300,000		300,000		
Total Loans Receivable, Gross	\$ 22,302,1	34 \$	300,000	\$	300,000	\$	

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 6 <u>CREDIT QUALITY OF LOANS RECEIVABLE</u> (cont'd)

The maturity of loans receivable is as follows:

Year Ending September 30,

2025	\$ 7,433,529
2026	4,870,983
2027	2,673,705
2028	970,067
2029	5,853,850
Thereafter	 500,000
	\$ 22 302 134

\$ 22,302,134

NOTE 7 LOANS RECEIVABLE SOLD WITH AND WITHOUT RECOURSE

The Organization has sold loans receivable to financial institutions with no recourse to other organizations. The outstanding balance of the no-recourse loans at September 30, 2024 was \$4,007,137.

The Organization services, administers, and collects the receivables on behalf of the purchaser. The Organization has not recognized a servicing asset or liability because it is impracticable to estimate its fair value.

NOTE 8 <u>INDIRECT COSTS</u>

As required by federal funding sources, in accordance with Office of Management and Budget Guidelines, the Organization maintains separate accounts to identify indirect costs. While most costs (direct costs) can be identified as pertaining to a specific program, other costs (indirect costs) actually apply to more than one program. These costs are accumulated in an "indirect cost pool," then allocated semi-monthly to grants and contracts based upon a predetermined rate of 21.0% for 2024 of total direct costs. This provisional indirect cost rate has been carefully developed to allocate costs in a consistent, equitable, and reasonable manner and has been approved by the Organization's cognizant agency, the U.S. Department of Interior. The allocation on pages 6 through 8 is shown to assist funding sources in determining the total cost of each program.

NOTE 9 PROPERTY AND EQUIPMENT

As of September 30, 2024, property and equipment consisted of the following:

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 9 PROPERTY AND EQUIPMENT (cont'd)

Land	\$ 3,480,997
Buildings	1,357,608
Furniture and equipment	103,928
Accumulated depreciation	(733,576)

TOTAL \$ 4,208,957

NOTE 10 <u>NET ASSETS WITH DONOR RESTRICTIONS</u>

As of September 30, 2024, net assets were restricted by donors for the following programs:

Purpose restricted:

Self-Help Housing \$ 154,138

Real Estate Development 609,743

Farmworker Housing Technical Assistance 175,841

Restoring Central Dover 115,654

Restricted in perpetuity:

Delaware Community Foundation Trust 10,000

TOTAL \$ 1,065,376

The Organization was the beneficiary of a trust administered by the Delaware Community Foundation. The amount restricted in perpetuity in this fund is \$10,000. Amounts above \$10,000 are not restricted. The assets of the trust are included in the statement of financial position of the Organization at fair value.

NOTE 11 BOARD-DESIGNATED NET ASSETS

The Board established an operating reserve to stabilize the Organization's finances and to provide a rainy-day reserve. Use of this reserve requires authorization from the Board. As of September 30, 2024, the value of this reserve was \$1,200,000.

The Board established a building reserve to provide funding for future repairs made to the buildings in Dover and Georgetown. As of September 30, 2024, the value of this reserve was \$150,000.

The Board established a working capital reserve to provide funding for sufficient cash flow while awaiting reimbursement of expenditures. As of September 30, 2024, the value of this reserve was \$150,000.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 11 BOARD-DESIGNATED NET ASSETS (cont'd)

The Board established a succession reserve to provide funding for future costs associated with succession planning. As of September 30, 2024, the value of this reserve was \$100,000.

The Board established a reserve to provide funding for future employee compensated absence liabilities. As of September 30, 2024, the value of this reserve was \$132,369.

NOTE 12 PENSION/RETIREMENT PLAN

The Organization sponsors an Internal Revenue Code Section 401(k) retirement plan. All full-time employees are eligible to contribute to the plan after completing one year of employment, with the Organization matching employee contributions up to \$2,400 for the calendar year. The total pension expense for 2024 was \$77,771.

NOTE 13 COMPENSATED ABSENCES

The Organization allows employees to accumulate unused annual leave to be paid upon retirement or leaving employment. The balance in this account as of September 30, 2024 was \$132,369.

NOTE 14 LONG-TERM DEBT

Notes Payable for Loan Fund

In December 2005, the Organization entered into an unsecured note agreement with Regional Foundation in the amount of \$250,000. In 2016, the loan was increased by \$100,000 to \$350,000, and the maturity date extended from December 16, 2016 to December 16, 2025. This note bears interest at a fixed rate of 2.0%. Semi-annual installments of accrued interest are due and payable on March 31 and September 30 of each year, with the entire unpaid balance of principal due in full on December 16, 2025. As of September 30, 2024, the outstanding balance on this note was \$350,000.

In September 2011, the Organization entered into an unsecured note agreement with PNC Bank in the amount of \$1,250,000. In December 2016, the note amount was increased to \$2,500,000. In 2022, the note amount was increased to \$4,000,000 and extended through 2027. The note bears interest at a fixed rate of 3.75%. Accrued interest is payable on March 1, June 1, September 1, and December 1 of each year, with the entire unpaid principal balance due in full on June 30, 2027. As of September 30, 2024, the outstanding amount of this note was \$4,000,000.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 14 LONG-TERM DEBT (cont'd)

In March 2012, the Organization entered into an unsecured note agreement with AIG Federal Savings Bank (this loan is now held by Artisans' Bank; all terms and conditions remain the same) in the amount of \$350,000. In March 2017, the note amount was increased to \$500,000. The note bears interest at a fixed rate of 3.75%. Accrued interest is payable on January 1, April 1, July 1, and October 1 of each year, with the entire unpaid principal balance due in full on March 28, 2027 (previously March 28, 2024). As of September 30, 2024, the outstanding amount of this note was \$500,000.

In April 2012, the Organization entered into an unsecured note agreement with Barclays Bank Delaware in the amount of \$1,250,000. The loan was increased by \$1,250,000 to \$2,500,000 during 2016. The note bears interest at a fixed rate of 3.25%. Accrued interest is due on January 1, April 1, July 1, and October 1 of each year, with the entire unpaid principal balance due in full on March 11, 2026 (previously March 11, 2023). The Organization made a curtailment of \$1,000,000 in fiscal year 2022. As of September 30, 2024, the outstanding amount of this note was \$1,500,000.

In August 2012, the Organization entered into an unsecured note agreement with HSBC Bank USA in the amount of \$2,000,000. The note was increased by \$500,000 to \$2,500,000 in 2018. The note bears interest at a fixed rate of 2.35% on the first \$2,000,000 and will accrue at a fixed rate of 3.10% on any additional funds. Accrued interest is payable on January 1, April 1, July 1, and October 1 of each year, with the entire unpaid principal balance due in full on August 31, 2028 (previously August 31, 2027). As of September 30, 2024, the outstanding amount of this note was \$2,000,000.

In August 2012, the Organization entered into an unsecured note agreement with TD Bank in the amount of \$1,000,000; and in 2014, 2017, and 2020, the note was amended to increase the available amount to \$1,500,000, \$3,000,000, and \$3,500,000, respectively. The note bears interest at a fixed rate of 5.15%. Accrued interest is payable quarterly with the entire unpaid principal balance due in full on October 29, 2024 (formerly July 31, 2024). As of September 30, 2024, the Organization has not drawn down on these loans.

In July 2014, the Organization entered into an unsecured line of credit agreement with the Jessie Ball DuPont Religious, Charitable, and Educational Fund in the amount of \$1,500,000. Any outstanding balance against this line of credit will bear interest at a fixed rate of 1.5%. Accrued interest is payable on June 30 and December 31 of each year, with the entire unpaid principal balance due in full on July 29, 2028 (previously July 29, 2021). As of September 30, 2024, the outstanding amount of this note was \$1,500,000.

In August 2014, the Organization entered into an unsecured line of credit agreement with Capital One, National Association in the amount of \$1,000,000. As of August 26, 2024, the loan increased to \$3,000,000. Any outstanding balance against this line of credit will bear interest at a fixed rate of 4.0%. Accrued interest is payable on January 1, April 1, July 1, and

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 14 LONG-TERM DEBT (cont'd)

October 1 of each year, with the entire unpaid principal balance due in full on August 26, 2029 (formerly July 1, 2024). As of September 30, 2024, the outstanding amount of this note was \$1,000,000.

In September 2014, the Organization entered into an unsecured note agreement with Wilmington Savings Fund Society in the amount of \$750,000. The note was renewed and increased by \$250,000 to \$1,000,000 in 2018. The note was then renewed again on January 10, 2024. The note bears interest at a fixed rate of 7.74% (previously 4.25%). Accrued interest is payable quarterly with the entire unpaid principal balance due in full on January 31, 2026 (previously January 30, 2024). As of September 30, 2024, the outstanding amount of this note was \$1,000,000.

In June 2015, the Organization entered into an unsecured note agreement with the Opportunity Finance Network in the amount of \$1,000,000. The note was renewed and increased by \$500,000 to \$1,500,000 in 2018. The note bears interest at a fixed rate of 3.0%. Accrued interest is payable quarterly on March 31, June 30, September 30, and December 31, and the entire unpaid principal balance is due in full on December 31, 2024 (previously December 31, 2021). As of September 30, 2024, the outstanding amount of this note was \$1,500,000.

In December 2016, the Organization entered into an unsecured note agreement with the United States Department of Agriculture in the amount of \$5,000,000. The note bears interest at a fixed rate of 2.375%. Accrued interest is paid in monthly installments on the last day of each month, and the principal is amortized over the life of the note with a maturity date of December 20, 2056. The note requires an Irrevocable Letter of Credit for an outside institution as collateral in the minimum amount equal to the principal and interest installments due during the first five years. The note bears interest at a fixed rate of 1.00%. Accrued interest is due on January 1, April 1, July 1, and October 1 of each year. The outstanding principal payment as of December 5, 2020 is to be paid off in five equal installments with a maturity date of December 5, 2024. As of September 30, 2024, the Organization has not drawn down on these loans.

In August 2017, the Organization entered into an equity equivalent ("EQ2") investment agreement with CDFI Community Investment Fund I, Inc. in the amount of \$250,000. The note bears interest at a fixed rate of 3.0%. Accrued interest is due on January 1, April 1, July 1, and October 1 of each year, with the entire unpaid principal balance due in full on September 30, 2027. As of September 30, 2024, the outstanding amount of this note was \$250,000.

In November 2022, the Organization entered into an unsecured note agreement with Woodforest National Bank in the amount of \$1,000,000. The note bears interest at a fixed rate of 4.0%. Accrued interest is due monthly, with the entire unpaid principal balance due in full on May 31, 2026. As of September 30, 2024, the outstanding amount of this note was \$1,000,000.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 14 LONG-TERM DEBT (cont'd)

In November 2020, the Organization entered into an unsecured line of credit agreement with U.S. Bank in the amount of \$2,000,000. The loan was renewed on November 17, 2023. The note bears interest at a fixed rate of 7.25% (formerly 2.49%). Accrued interest is due monthly, with the entire unpaid principal balance due in full on May 16, 2025 (formerly November 17, 2023). As of September 30, 2024, the outstanding amount of this note was \$2,000,000.

In June 2020, the Organization entered into an unsecured loan agreement with the State of Maryland Department of Housing and Community Development in the amount of \$400,000. The loan was provided through the Strategic Demolition Fund Program. The loan bears no interest. Repayment of the loan is deferred until the Hearn property (the Other Real Estate Owned property) is sold or transferred. The first \$1,350,000 of sales proceeds with be given to the Organization, and any residual will be given to the State of Maryland Department of Housing and Community Development as repayment of the loan. The remaining amount of the loan, if any, will be forgiven. As of September 30, 2024, the outstanding amount of this loan was \$400,000.

In November 2021, the Organization entered into an unsecured note agreement with the Opportunity Finance Network in the amount of \$1,500,000. The note bears interest at a fixed rate of 3.0%. Accrued interest is payable quarterly on March 31, June 30, September 30, and December 31, and the entire unpaid principal balance is due in full on November 4, 2031. As of September 30, 2024, the outstanding amount of this note was \$1,500,000.

In September 2022, the Organization entered into an unsecured note agreement with Barclays Bank in the amount of \$500,000. The note bears interest at a fixed rate of 4.0%. Accrued interest is due monthly, and the entire unpaid principal balance is due in full on September 30, 2027. As of September 30, 2024, the outstanding amount of this note was \$500,000.

In November 2022, the Organization entered into an unsecured note agreement with the Delaware Community Foundation in the amount of \$500,000. The note bears interest at a fixed rate of 3.0%. Accrued interest is due annually, and the entire unpaid principal balance is due in full on November 1, 2027. As of September 30, 2024, the outstanding amount of this note was \$500,000.

In November 2023, the Organization entered into an unsecured loan agreement with the First Citizens Community Bank in the amount of \$500,000. The note bears interest at a fixed rate of 6.5%. Accrued interest is due monthly, and the entire unpaid principal balance is due in full on November 7, 2028. As of September 30, 2024, the outstanding amount of this loan was \$0.

In August 2017, the Organization entered into an unsecured line of credit agreement with Shore United Bank in the amount of \$250,000. The line was increased in 2024 to 500,000. Outstanding amounts against the line of credit are charged with a fixed rate of 6.0%. As of September 30, 2024, the outstanding balance was \$0.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 14 LONG-TERM DEBT (cont'd)

The maturity of the long-term debt is as follows:

Year Ending September 30,

2025	\$ 3,500,000
2026	3,850,000
2027	5,250,000
2028	4,000,000
2029	1,000,000
Thereafter	1,900,000

\$ 19,500,000

NOTE 15 COMMITMENTS

Loans closed but not disbursed as of September 30, 2024 were as follows:

Loan Amount	Disbursed at	<u>Undisbursed</u>
\$ 13,375,750	\$ 6,275,345	\$ 7,100,405

On November 12, 2020, the Organization issued a letter of credit in favor of Delaware State Housing Authority as beneficiary at the request of Solomon's Court, LLC. for a construction contract completion guarantee in an amount not to exceed \$38,000. The letter of credit expires on December 31, 2024. As of September 30, 2024, the Organization has not been notified of non-completion of the construction contract.

On June 8, 2021, the Organization entered into an indemnification agreement among Bernstein TC Investors, LLC ("Bernstein") and U.S. Bancorp Community Development Corporation ("USBCDC"). The agreement is related to a NeighborGood Partners allocation of \$2.5 million of New Markets Tax Credits. Per the agreement, NeighborGood Partners and Bernstein agreed to indemnify USBCDC in the event of a tax credit recapture and shall share equally in any liability related to the recapture in an amount not to exceed \$975,000 (\$487,500 each) plus interest and penalties.

On October 12, 2023, the Organization entered into a contract with Willow Construction in the amount of \$1,845,240 for construction of an office building. As of September 2024, \$1,825,504 has been completed, and there is a current balance of \$19,736 remaining on the contract.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 15 COMMITMENTS (cont'd)

On December 14, 2023, the organization issued a letter of credit in favor of Delaware State Housing Authority as a beneficiary at the request of Diamond Court I Preservation, LP, for a construction contract completion guarantee in an amount not to exceed \$141,232. The letter of credit expires on December 14, 2025. As of September 30, 2024, the organization has not been notified of non-completion of the construction contract.

On November 29, 2023, the organization issued a letter of credit in favor of Delaware State Housing Authority as a beneficiary at the request of Diamond Court II Preservation, LP, for a construction contract completion guarantee in an amount not to exceed \$138,625. The letter of credit expires on November 29, 2025. As of September 30, 2024, the organization has not been notified of non-completion of the construction contract.

NOTE 16 CONCENTRATION OF CREDIT RISK

The Organization maintains cash balances at three financial institutions which may at times exceed the Federal Deposit Insurance Corporation ("FDIC") limit of \$250,000 per depositor. The bank balances that exceeded the FDIC limit as of September 30, 2024 were \$6,716,521. The Organization has not experienced any losses in such accounts. Management of the Organization believes it is not exposed to any significant credit risk on its cash balances.

NOTE 17 ASSETS HELD FOR SALE

The following is a schedule of the inventory of assets held for resale (actual acquisition and development costs) held for resale as of September 30, 2024:

Land Bank	\$ 253,155
38 North Kirkwood	245,855
131 North Kirkwood	117,914
55 South New Street	163,837
	\$ 780.761

NOTE 18 RELATED PARTY TRANSACTIONS

Each year, the Board of Directors conducts a formal process of discerning, disclosing, and monitoring potential conflicts of interest between its members. This same process extends to its staff and contractors. The Organization's policies require any individual to recuse themselves from any matters regarding a potential conflict of interest.

The Organization representatives at the committee and staff level adhere to a disclosure and conflict-of-interest policy in the event a customer or loan request comes in wherever there may be involvement with a loan fund committee member.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 18 RELATED PARTY TRANSACTIONS (cont'd)

As of September 30, 2024, the Organization had outstanding loans totaling \$1,011,662 to Dover Interfaith Mission for Housing, Inc. An employee of the Organization is a member of the Board of Directors of Dover Interfaith Mission for Housing, Inc.

As of September 30, 2024, the Organization had outstanding loans totaling \$545,835 to Solid Rock Baptist Church. The pastor of Solid Rock Baptist Church is an employee of the Organization.

As of September 30, 2024, the Organization had an outstanding note receivable in the amount of \$340,831 from the Central Delaware Housing Collaborative. An employee of the Organization is a member of the Board of Directors of the Central Delaware Housing Collaborative.

As of September 30, 2024, the Organization had outstanding loans totaling \$111,937 to Harrington Senior Center, Inc. An employee of the Organization is a member of the Board of Directors of Harrington Senior Center, Inc.

As of September 30, 2024, the Organization had outstanding loans totaling \$339,191 and accounts receivable of \$173,552 to Diamond State Land Trust. An employee of the Organization is a member of the Board of Directors of Diamond State Community Land Trust, and the Program Manager of Diamond State Community Land Trust is an employee of the Organization.

NOTE 19 LIQUIDITY AND AVAILABILITY OF RESOURCES

The Organization's financial assets consist of cash and cash equivalents, accounts receivable, grants receivable, current investments, interest receivable, and current loans receivables.

The following reflects the Organization's financial assets as of September 30, 2024, reduced by amounts not available for general use because of contractual or donor-imposed restrictions within one year of the statement of financial position date. Amounts not available include amounts set aside by the Board that could be drawn upon if the governing board decides to approve such action.

Financial assets, at year end	\$ 25,292,743
Less unavailable for general expenses	
within one year due to:	
Purpose restrictions	1,055,376
Restricted in perpetuity	10,000
Board designations	1,732,369
Financial assets available to meet cash needs	
for general expenses within one year	\$ 22,494,998

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 19 <u>LIQUIDITY AND AVAILABILITY OF RESOURCES</u> (cont'd)

The Organization maintains a policy of structuring its financial assets to be available as its general expenditures, liabilities, and other obligations come due.

As described in Note 14, the Organization also has one line of credit in the amount of \$500,000, which it could draw upon in the event of an unanticipated liquidity need.

NOTE 20 SUBSEQUENT EVENTS

The Organization has evaluated all subsequent events through March 31, 2025, the date the financial statements were available to be issued.





INDEPENDENT AUDITOR'S REPORT ON
INTERNAL CONTROL OVER FINANCIAL REPORTING AND
ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT
OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE
WITH GOVERNMENT AUDITING STANDARDS

March 31, 2025

To the Board of Directors

NeighborGood Partners and Subsidiaries

Dover, Delaware

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the consolidated financial statements of NeighborGood Partners (a nonprofit organization) and Subsidiaries ("the Organization"), which comprise the consolidated statement of financial position as of September 30, 2024, and the related consolidated statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated March 31, 2025.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the consolidated financial statements, we considered the Organization's internal control over financial reporting ("internal control") as a basis for designing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Organization's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal

To the Board of Directors
NeighborGood Partners and Subsidiaries

control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Organization's consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion.

The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Barbacane, Thornton & Company LLP
BARBACANE, THORNTON & COMPANY LLP



INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

March 31, 2025

To the Board of Directors

NeighborGood Partners and Subsidiaries

Dover, Delaware

Report on Compliance for Major Federal Program

Opinion on Major Federal Program

We have audited the NeighborGood Partners and Subsidiaries' ("the Organization") compliance with the types of compliance requirements identified as subject to audit in the OMB Compliance Supplement that could have a direct and material effect on the Organization's major federal program for the year ended September 30, 2024. The Organization's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and recommendations.

In our opinion, the Organization complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended September 30, 2024.

Basis for Opinion on Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America ("GAAS"); the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States ("Government Auditing Standards"); and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards ("Uniform Guidance"). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

To the Board of Directors

NeighborGood Partners and Subsidiaries

We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for the major federal program. Our audit does not provide a legal determination of the Organization's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts, or grant agreements applicable to the Organization's federal programs.

<u>Auditor's Responsibilities for the Audit of Compliance</u>

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the Organization's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS, Government Auditing Standards, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the Organization's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with GAAS, Government Auditing Standards, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and
 design and perform audit procedures responsive to those risks. Such procedures include
 examining, on a test basis, evidence regarding the Organization's compliance with the
 compliance requirements referred to above and performing such other procedures as we
 considered necessary in the circumstances.
- Obtain an understanding of the Organization's internal control over compliance relevant to the
 audit in order to design audit procedures that are appropriate in the circumstances and to test
 and report on internal control over compliance in accordance with the Uniform Guidance, but
 not for the purpose of expressing an opinion on the effectiveness of the Organization's internal
 control over compliance. Accordingly, no such opinion is expressed.

To the Board of Directors NeighborGood Partners

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control Over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Barbacane, Thornton & Company LLP
BARBACANE, THORNTON & COMPANY LLP

NEIGHBORGOOD PARTNERS AND SUBSIDIARIES SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED SEPTEMBER 30, 2024

FEDERAL GRANTOR/PROJECT TITLE	SOURCE CODES	PASS- THROUGH NUMBER	ALN	EXP	ENDITURES	THROU	SSED JGH TO CIPIENTS
U.S. Department of Agriculture							
Self-Help Housing Technical and Management Assistance	D	N/A	10.420	\$	793,456	\$	-
Rural Community Development Initiative	D	N/A	10.446		24,974		-
TOTAL U.S. DEPARTMENT OF AGRICULTURE					818,430		-
U.S. Department of Labor Passed through Florida Non-Profit Housing, Inc. National Farmworkers Job Program TOTAL U.S. DEPARTMENT OF LABOR	I	N/A	17.264	_	232,413 232,413		<u>-</u>
U.S. Department of the Treasury							
Passed through Neighborhood Reinvestment Corporation							
Operating	1	N/A	21.000		207,000		-
Capital Grant	1	N/A	21.000		245,000		-
Total ALN 21.000					452,000		-
U.S. Department of the Treasury Passed through the State of Delaware Coronavirus State and Local Fiscal Recovery Funds	I	N/A	21.027		4,341,834 4,341,834		<u>-</u>
TOTAL U.S. DEPARTMENT OF THE TREASURY					4,793,834		
TOTAL FEDERAL EXPENDITURES				\$	5,844,677	\$	_

SOURCE CODES:

D - Direct Funding

I - Indirect Funding

NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

NOTE A BASIS OF ACCOUNTING

All expenditures included in the schedule of expenditures of federal awards are presented on the basis that expenditures are reported to the respective federal grantor agencies. Accordingly, expenditures are recorded when the federal obligation is determined.

NOTE B FEDERAL EXPENDITURES

The schedule of expenditures of federal awards reflects federal expenditures for all individual grants which were active during the fiscal year.

NOTE C <u>INDIRECT COST RATE</u>

The Organization did not use the federal de minimis indirect cost rate of 10% on their federal grants for the year ended September 30, 2024.

As required by federal funding sources, in accordance with Office of Management and Budget Guidelines, the Organization maintains separate accounts to identify indirect costs. While most costs (direct costs) can be identified as pertaining to a specific program, other costs (indirect costs) actually apply to more than one program. These costs are accumulated in an "indirect cost pool," then allocated semi-monthly to grants and contracts based upon a predetermined rate of 21.0% for 2024 of total direct costs. This provisional indirect cost rate has been carefully developed to allocate costs in a consistent, equitable, and reasonable manner and has been approved by the Organization's cognizant agency, the U.S. Department of Interior.

SCHEDULE OF FINDINGS AND RECOMMEND	ATIONS

SCHEDULE OF FINDINGS AND RECOMMENDATIONS

PART A - SUMMARY OF AUDITOR'S RESULTS

Financial Statements Type of auditor's report issued [unmodified, qualified, adverse, or disclaimer]: Unmodified Internal control over financial reporting: Material weakness(es) identified? ___ Yes __X__No Significant deficiency(ies) identified? X None reported Noncompliance material to financial statements noted? __X__ No Yes Federal Awards Internal control over major program: Material weakness(es) identified? Yes _X__ No X _ None reported Significant deficiency(ies) identified? Yes Type of auditor's report issued on compliance for major program [unmodified, qualified, adverse, or disclaimer]: Unmodified Any audit findings disclosed that are required to be reported in accordance ____ Yes with the Uniform Guidance? X No Identification of major program: Assistance Listing Number Name of Federal Program or Cluster Coronavirus State and Local Fiscal Recovery 21.027 Funds Dollar threshold used to distinguish between Type A and Type B programs: \$750,000 Auditee qualified as low-risk auditee? _____ Yes X No

NEIGHBORGOOD PARTNERS AND SUBSIDIARIES SCHEDULE OF FINDINGS AND RECOMMENDATIONS (CONT'D)

PART B - FINDINGS RELATED TO FINANCIAL STATEMENTS

	STATUS OF PRIOR YEAR FINDINGS AND RECOMMENDATIONS
None.	
	CURRENT YEAR FINDINGS AND RECOMMENDATIONS
None.	
PART C - FINDINGS F	RELATED TO FEDERAL AWARDS
	STATUS OF PRIOR YEAR FINDINGS AND RECOMMENDATIONS
None.	
	CURRENT YEAR FINDINGS AND RECOMMENDATIONS
None.	